

**JOHN R. PIERCE SCHOOL**

**Brookline, MA**



**OPM Monthly Project Update Report**

**April 2023**

FS	SD	DD	CD	BIDDING	CONSTRUCTION	CLOSEOUT	SITE
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During the month of April, the Project Team was awaiting the Town Vote for approval of the Project and the Town Meeting Vote for the Project Funding to occur in May 2023. The Project is awaiting the Project Scope and Budget Agreement from MSBA for execution. The MSBA approved the Town's request for an extension of the 120-day deadline for the Project Funding Agreement until June 2023.

The Project's remaining milestone dates are:

- May 2, 2023                      Town Meeting Vote for Project Approval
- May 23 – June 7, 2023      Town Meeting Vote for Project Funding

## **I. TASKS COMPLETED THROUGH APRIL 2023**

The following tasks were completed in the month of April 2023:

04/04/23	Submit March Monthly Report Information to the Town and MSBA
04/11/23	April Building Commission Meeting

## **II. TASKS PLANNED FOR MAY 2023**

The following tasks are planned for the month of May 2023:

05/02/23	Submit April Monthly Report Information to the Town and MSBA
05/02/23	Town Vote for Project Approval
05/09/23	May Building Commission Meeting
05/23/23	Start of Town Meeting – Dates are May 23, May 24, May 31, June 1, June 6, and June 7. Vote for Project Funding will occur during Town Meeting

## **III. PROJECT BUDGET OVERVIEW**

Expenditures against the budget totaled \$0.00 this month.

Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated April 30, 2023.

## **IV. PROJECT SCHEDULE OVERVIEW**

During the month of April, the Project Team was awaiting Town Votes on the Project that will occur in May 2023. The attached Preliminary Project Schedule has been updated to

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reflect these changes.

## **V. CONTRACT AMENDMENTS/BUDGET TRANSFERS**

No Contract Amendments or Budget Transfers were required during the month of April 2023.

## **VI. MBE / WBE PARTICIPATION**

The Minority Business Enterprise (MBE) participation goal is 5.1% and for Women Business Enterprise (WBE) participation, the goal is 10%. Based on the Designer Subcontracts awarded for the Feasibility Study/Schematic Design Phase, the percentage of fee for MBE is 8.4% and WBE is 35.9% for a combined total MBE/WBE participation of 44.3%. The percentages will be updated for the later phases of Design Development through Closeout of the project.

The total of Designer's Workforce Participation for Minority and Women has not changed through the month of January 2023 and is as follows:

Minority Hours:	3,435.80	Minority Workforce Participation:	17.72%
Women Hours:	13,662.25	Women Workforce Participation:	70.47%
Total Hours Worked:	19,386.25		

Attached is the Designer's Workforce Participation Report for October 2022 through January 2023. No work in February, March and April 2023.

## **VII. COMMUNITY OUTREACH**

The Pierce School Building Project Website will be used throughout the project to keep the community up to date with the latest information. Approved meeting minutes and presentation materials will be posted to the website as well. To subscribe to project updates, please visit the website: <https://www.brookline.k12.ma.us/Page/2453>.

## **VIII. ATTACHMENTS**

MSBA Online Report Submission, dated April 30, 2023  
Total Project Budget Status Report, dated April 30, 2023  
Monthly and Cumulative Cash Flow Reports, dated April 30, 2023  
OPM Amendment Status Log, dated April 30, 2023  
Architect/Engineer Amendment Status Log, dated April 30, 2023

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Construction Manager Amendment Status Log, dated April 30, 2023  
Preliminary Project Schedule, dated April 30, 2023

<b>Leftfield, LLC</b>	<b>Jim Rogers</b>	<b>Progress Report as of Date 4/30/2023</b>
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District Name	Brookline	MSBA ID	201800460040
School Name	Pierce	Project Name	
OPM Firm Name	Leftfield, LLC	School Building Committee Representative	Bernard Greene
Project Director	Jim Rogers	Total Project Budget (ProPay)	\$2,000,000
Designer Firm Name	Miller Dyer Spears Inc.	Encumbered (Reporting Period)	\$0
Principal	Will Spears	Encumbered (to Date)	\$1,881,077
General Contractor Firm Name	Consigli Construction Company, Inc.	Total Project Invoices Received (to Date)	\$1,818,735
General Contractor Contact Name	Jody Staruk	Project Completion Percentage	100%

<b>OPM</b>	<b>Leftfield, LLC</b>	<b>Progress Report as of Date 4/30/2023</b>
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**Contract Summary**

Original Contract Amount	\$325,000
Contract Amendments (to Date)	2
Value of Contract Amendments (to Date)	\$20,884
Total Contract Amount	\$345,884
Contract Amendments as Percentage of Original Contract Amount	6.4%

**Payment Summary**

Total Contract Amount	\$345,884
Invoices Paid (to Date)	\$345,884
Invoices Received (Reporting Period)	\$0
Contract Amount Remaining	\$0

OPM Activities (Reporting Period)	-04/04/23 Submit March Monthly Report Information to the Town and MSBA -04/11/23 April Building Commission Meeting
Project Budget Status	Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated April 30, 2023.
MSBA Closeout Status	The Project is in the funding approval stage.
Potential Issues	There are no potential issues to report at this time.

<b>DESIGNER</b>	<b>Miller Dyer Spears Inc.</b>	<b>Progress Report as of Date 4/30/2023</b>
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**Contract Summary**

Original Contract Amount	\$1,294,466
Contract Amendments (to Date)	4
Value of Contract Amendments (to Date)	\$164,447
Total Contract Amount	\$1,458,913
Contract Amendments as Percentage of Original Contract Amount	12.7%

**Payment Summary**

Total Contract Amount	\$1,458,913
Invoices Paid (to Date)	\$1,396,571
Invoices Received (Reporting Period)	\$0
Contract Amount Remaining	\$62,342

**MBE/WBE**

MBE Percentage	5.1%
MBE Actual	8.4%
WBE Percentage	10.0%
WBE Actual	35.9%

**Workforce Participation**

Total Hours	19,386
Minority Hours	3,436
Minority Percentage	8.4%
Minority Workforce Participation	17.7%
Female Hours	13,662
Female Percentage	10.0%
Female Workforce Participation	70.5%

**RFIs and Submittals**

RFIs Issued (Reporting Period)	0
Total RFIs Issued (to Date)	0
Remaining Open RFIs – Past 30 Days	0
Notes	
Remaining Open RFIs – Past 60 Days	0
Notes	
Remaining Open RFIs – Past 90 Days	0
Notes	
Submittals Received (Reporting Period)	0
Total Submittals Received (to Date)	0
Submittals Reviewed (Reporting Period)	0
Total Submittals Reviewed (to Date)	0
Comments (Remaining Open Submittals)	

Phase	Approved Project Vote Pending	Phase Scheduled Completion Date	6/7/2023
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Designer Activities (Reporting Period)	-04/11/23 April Building Commission Meeting
	-05/02/23 Town Vote for Project Approval
30 Day Look Ahead	-05/09/23 May Building Commission Meeting
	-05/23/23 Start of Town Meeting – Dates are May 23, May 24, May 31, June 1, June 6, and June 7. Vote for Project Funding will occur during Town Meeting
Commissioning Consultant	No assignment yet.
Commissioning Consultant Status	

<b>GENERAL CONTRACTOR</b>	<b>Consigli Construction Company, Inc.</b>	<b>Progress Report as of Date 4/30/2023</b>
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<b><u>Contract Summary</u></b>		<b><u>Payment Summary</u></b>	
Original Contract Amount (including CM-At-Risk Amendments)	\$57,400	Total Contract Amount	\$61,688
Change Orders (to Date)	1	Invoices Paid (to Date)	\$61,688
Value of Change Orders (to Date)	\$4,288	Invoices Received (Reporting Period)	\$0
Total Contract Amount	\$61,688	Contract Amount Remaining	\$0
Procurement Type	CM-at-Risk		
Change Orders as Percentage of Original Contract Amount	7.5%		
Pending Change Orders	\$0		
Change Order Status	Contract Amendment 1 was approved by the Town and submitted to MSBA.		
<b><u>MBE/WBE</u></b>		<b><u>Workforce Participation</u></b>	
MBE Percentage	4.2%	Total Hours	0
MBE Actual	0.0%	Minority Hours	0
WBE Percentage	8.8%	Minority Percentage	0.0%
WBE Actual	0.0%	Minority Workforce Participation	0.0%
		Female Hours	0
		Female Percentage	0.0%
		Female Workforce Participation	0.0%
<b><u>Schedule Assessment</u></b>			
Notice to Proceed Date			
Physical Progress	0%		
Substantial Completion Date (Reported)			
Substantial Completion Date (Contract)			
Substantial Completion Date (Certificate)			
Construction Progress (Reporting Period)			
30 Day Look Ahead	Awaiting the Town Vote on Project Approval and the Town Meeting Vote for Project Funding.		
Overall Schedule Assessment	The Project is awaiting the Town Vote on Project Approval and the Town Meeting Vote for Project Funding in May 2023.		
Problems Identified (Schedule or Construction)			
Quality Control	N/A		
Safety Compliance	N/A		
Number of Claims (to Date)	0		
Value of Claims (to Date)	\$0		
Comments			
Recorded Manpower (Reporting Period)	N/A		
Contractor Closeout Status	N/A		

## **Certification**

The undersigned hereby certifies that, to the best of his/her knowledge, the information contained in this monthly report and attached hereto are true and accurate.

Project Director/Project Manager

Lynn Stapleton

Print Name

*Lynn Stapleton*

Signature

May 2, 2023

Date

JOHN R. PIERCE SCHOOL - Brookline, MA

April 30, 2023

Total Project Budget Status Report

ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
<b>FEASIBILITY STUDY AGREEMENT</b>										
0001-0000	OPM Feasibility Study/Schematic Design	\$ 100,000	\$ 245,884	\$ 345,884	\$ 345,884	100%	\$ 345,884	100%	\$ -	*FSA 1, 4, 5
0002-0000	A&E Feasibility Study/Schematic Design	\$ 950,000	\$ 508,913	\$ 1,458,913	\$ 1,458,913	100%	\$ 1,396,571	96%	\$ 62,343	*FSA 1, 2, 3, 5, 6
0003-0000	Environmental & Site	\$ 150,000	\$ -	\$ 150,000	\$ 76,280	51%	\$ 76,280	51%	\$ 73,720	*CCC PC SD;CCC CA1
0004-0000	Other	\$ 800,000	\$ (754,797)	\$ 45,203	\$ -	0%	\$ -	0%	\$ 45,203	*FSA 1, 2, 3, 4, 5, 6
	<b>SUB-TOTAL</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 1,881,077</b>	<b>94%</b>	<b>\$ 1,818,735</b>	<b>91%</b>	<b>\$ 181,265</b>	
<b>TOTAL PROJECT BUDGET</b>										
	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 1,881,077</b>	<b>94%</b>	<b>\$ 1,818,735</b>	<b>91%</b>	<b>\$ 181,265</b>		
<b>FUNDING SOURCES</b>										
	<b>Maximum State Share</b>	\$ 645,200	\$ 645,200							
	<b>Local Share</b>	\$ 1,354,800	\$ 1,354,800							
	<b>SUB-TOTAL</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>							
				\$ 2,000,000	\$ -	\$ -	\$ 2,000,000	32.26%		
<b>CONSTRUCTION COST ESTIMATES</b>										
	<b>PSR Cost Estimate</b>	09/17/21	AM Fogarty	\$146,388,307	305,740	\$478.80				
	<b>CM SD Cost Estimate</b>	10/27/22	Consigli	\$168,022,660	246,123	\$682.68				
<b>Feasibility Study Agreement Budget Transfers:</b>										
FSA BRR 01	11/30/2020	Transfer \$225,000 from Other Contingency to OPM Feasibility Study/Schematic Design to fund OPM Base Contract for Feasibility Study/Schematic Design.								
FSA BRR 01	2/9/2021	Transfer \$344,466 from Other Contingency to A/E Feasibility Study/Schematic Design to fund A/E Base Contract for Feasibility Study/Schematic Design.								
FSA BRR 02	8/10/2021	Transfer \$1,650 from Other Contingency to A/E Feasibility Study/Schematic Design to fund survey of interior slab deflection.								
FSA BRR 03	9/14/2021	Transfer \$26,400 from Other Contingency to A/E Feasibility Study/Schematic Design to fund surveys of Garages A, B, D and E.								
FSA BRR 04	10/12/2021	Transfer \$19,800 from Other Contingency to OPM Feasibility Study/Schematic Design to fund cost estimating services for PSR and SD.								
FSA BRR 05	1/11/2022	Transfer \$134,750.00 from Other Contingency to A/E Feasibility Study/Schematic Design to fund Traffic Analysis and Geothermal Due Diligence and \$1,084.04 to OPM Feasibility Study/Schematic Design to printing costs for the PSR Submission.								
FSA BRR 06	6/29/2022	Transfer \$1,647.12 from Other Contingency to A/E Feasibility Study/Schematic Design to fund hydrant flow test and reporting for FP design.								

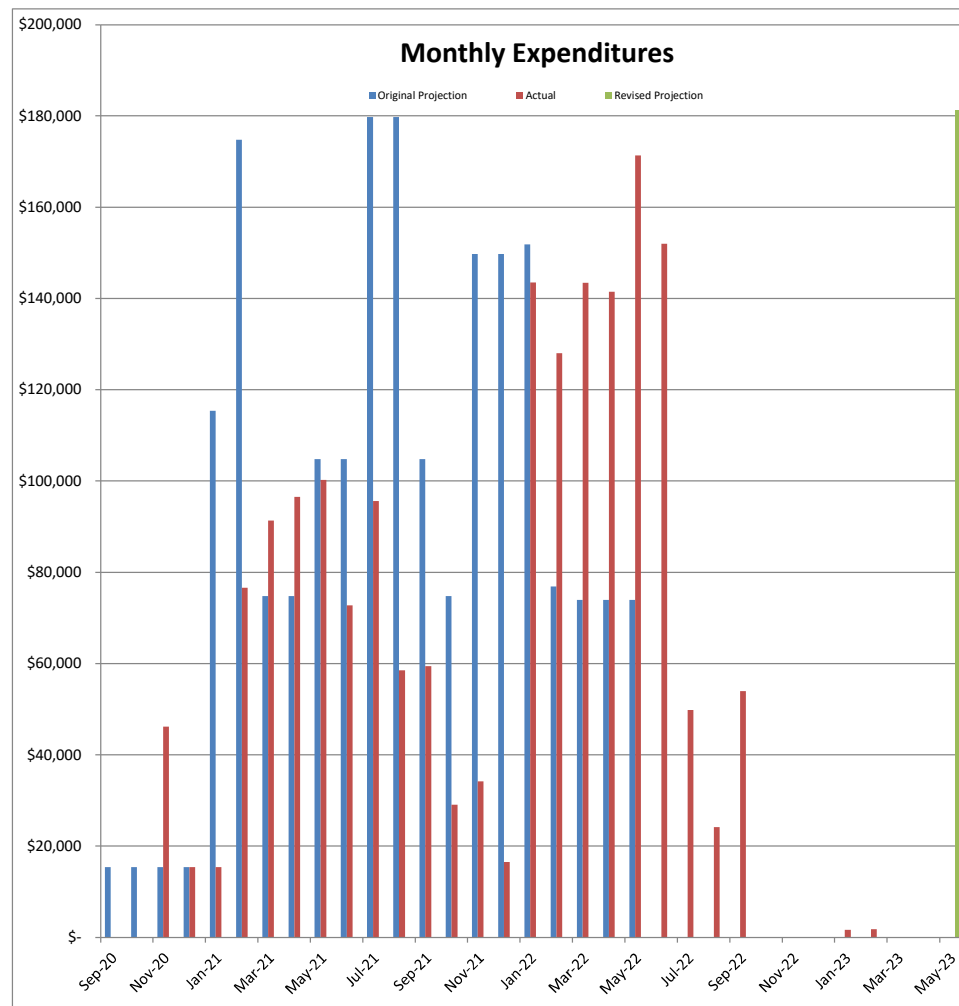


John R. Pierce School - Brookline, MA

April 30, 2023

Monthly Cash Flow

Date	Original Projection	Actual	Revised Projection
Sep-20	\$ 15,395	\$ -	
Oct-20	\$ 15,395	\$ -	
Nov-20	\$ 15,395	\$ 46,185	
Dec-20	\$ 15,395	\$ 15,395	
Jan-21	\$ 115,395	\$ 15,395	
Feb-21	\$ 174,770	\$ 76,627	
Mar-21	\$ 74,770	\$ 91,349	
Apr-21	\$ 74,770	\$ 96,521	
May-21	\$ 104,770	\$ 100,208	
Jun-21	\$ 104,770	\$ 72,736	
Jul-21	\$ 179,770	\$ 95,641	
Aug-21	\$ 179,770	\$ 58,536	
Sep-21	\$ 104,770	\$ 59,452	
Oct-21	\$ 74,770	\$ 29,059	
Nov-21	\$ 149,770	\$ 34,155	
Dec-21	\$ 149,770	\$ 16,479	
Jan-22	\$ 151,875	\$ 143,486	
Feb-22	\$ 76,875	\$ 128,004	
Mar-22	\$ 73,935	\$ 143,420	
Apr-22	\$ 73,935	\$ 141,440	
May-22	\$ 73,935	\$ 171,346	
Jun-22	\$ -	\$ 152,006	
Jul-22	\$ -	\$ 49,789	
Aug-22	\$ -	\$ 24,150	
Sep-22		\$ 53,983	
Oct-22		\$ -	
Nov-22		\$ -	
Dec-22		\$ -	
Jan-23		\$ 1,625	
Feb-23		\$ 1,750	
Mar-23		\$ -	
Apr-23		\$ -	
May-23			\$ 181,265
<b>Total:</b>	<b>\$ 2,000,000</b>	<b>\$ 1,818,735</b>	<b>\$ 181,265</b>

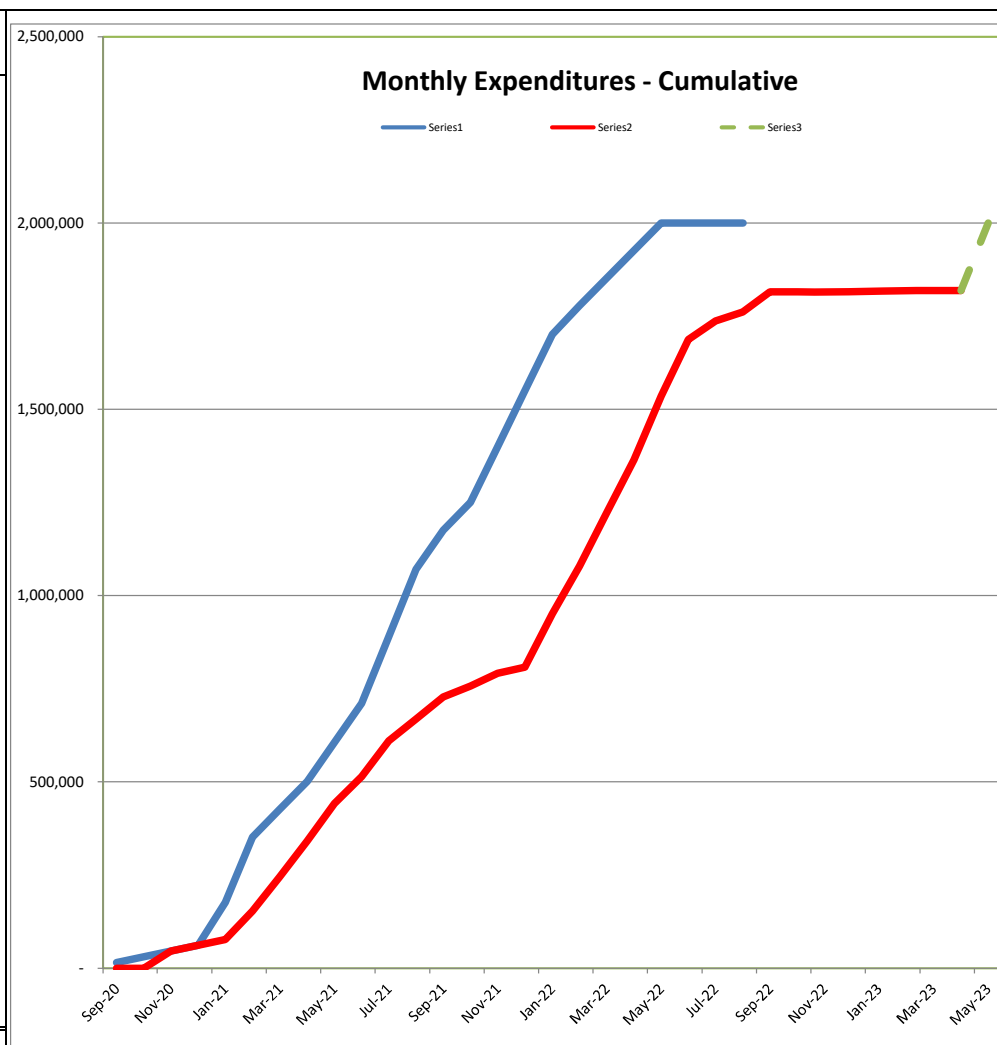


John R. Pierce School - Brookline, MA

April 30, 2023

Cumulative Cash Flow

Date	Original Projection	Actual Cumulative	Revised Forecast
Sep-20	15,395	\$ -	
Oct-20	30,790	\$ -	
Nov-20	46,185	\$ 46,185	
Dec-20	61,580	\$ 61,580	
Jan-21	176,975	\$ 76,975	
Feb-21	351,745	\$ 153,602	
Mar-21	426,515	\$ 244,951	
Apr-21	501,285	\$ 341,472	
May-21	606,055	\$ 441,680	
Jun-21	710,825	\$ 514,416	
Jul-21	890,595	\$ 610,056	
Aug-21	1,070,365	\$ 668,593	
Sep-21	1,175,135	\$ 728,044	
Oct-21	1,249,905	\$ 757,103	
Nov-21	1,399,675	\$ 791,258	
Dec-21	1,549,445	\$ 807,737	
Jan-22	1,701,320	\$ 951,223	
Feb-22	1,778,195	\$ 1,079,227	
Mar-22	1,852,130	\$ 1,222,647	
Apr-22	1,926,065	\$ 1,364,086	
May-22	2,000,000	\$ 1,535,432	
Jun-22	2,000,000	\$ 1,687,438	
Jul-22	2,000,000	\$ 1,737,227	
Aug-22	2,000,000	\$ 1,761,377	
Sep-22		\$ 1,815,360	
Oct-22		\$ 1,815,360	
Nov-22		\$ 1,815,360	
Dec-22		\$ 1,815,360	
Jan-23		\$ 1,816,985	
Feb-23		\$ 1,818,735	
Mar-23		\$ 1,818,735	
Apr-23		\$ 1,818,735	\$ 1,818,735
May-23			\$ 2,000,000
<b>Total:</b>	<b>\$ 2,000,000</b>	<b>\$ 1,818,735</b>	<b>\$ 2,000,000</b>



Log of Amendments - OPM

Amendment #			Approved Amount	Vendor	Proposal Date	Code	Description	Amount Paid	Balance	% of Contract Amount Complete
Base			\$ 325,000.00	Leftfield Base Contract		OPMFSSD	Schematic Design	\$ 325,000.00	\$ -	100%
	Total Base:	\$ 325,000.00								
01			\$ 19,800.00	PM&C	8/18/2021	OPMFSSD	Cost Estimating Services for PSR & SD	\$ 19,800.00	\$ -	100%
	Total 01:	\$ 19,800.00								
02			\$ 1,084.04	Boston Business Printers		OPMFSSD	Printing Services for the PSR Submission	\$ 1,084.04	\$ -	100%
	Total 02:	\$ 1,084.04								
	TOTAL:	\$ 345,884.04	\$ 345,884.04					\$ 345,884.04	\$ -	100%

Log of Amendments - A/E

Amendment #			Approved Amount	Vendor	Proposal Date	Code	Description	Amount Paid	Balance	% of Contract Amount Complete
Base			\$ 408,215.00	Miller Dyer Spears Base Contract	01/26/21	AFSSD	Feasibility Study	\$ 408,215.00	\$ -	100%
			\$ 658,976.00	Miller Dyer Spears Base Contract	01/26/21	AFSSD	Schematic Design	\$ 658,976.00	\$ -	100%
			\$ 227,275.00	Miller Dyer Spears Base Contract	01/26/21	AFSSD	Reimbursable Services	\$ 165,346.60	\$ 61,928.40	73%
	Total Base:	\$ 1,294,466.00								
01			\$ 1,650.00	Feldman	5/21/2021	AFSSD	Garage Slab Deflection Survey	\$ 1,650.00	\$ -	100%
	Total 01:	\$ 1,650.00								
02			\$ 26,400.00	Feldman	05/13/21	AFSSD	AS-Build Garage Conditions Survey	\$ 26,400.00	\$ -	100%
	Total 02:	\$ 26,400.00								
03			\$ 44,000.00	CDM Smith	1/3/2022	AFSSD	Geothermal Feasibility Study	\$ 44,000.00	\$ -	100%
			\$ 90,750.00	Vanasse & Associates	1/3/2022	AFSSD	School Street Modification Study	\$ 90,335.80	\$ 414.20	100%
	Total 03:	\$ 134,750.00								
04			\$ 1,647.12	GGD	06/21/22	AFSSD	Hydrant Flow Test	\$ 1,647.12	\$ -	100%
	Total 04:	\$ 1,647.12								
	TOTAL:	\$ 1,458,913.12	\$ 1,458,913.12					\$ 1,396,570.52	\$ 62,342.60	96%

JOHN R. PIERCE SCHOOL - Brookline, MA

April 30, 2023

Log of Amendments - CM

Amendment #		Approved Amount	Vendor	Proposal Date	Code	Description	Amount Paid	Balance	% of Contract Amount Complete
Base		\$ 57,400.00	Consigli	05/17/22	ENVIRO	Schematic Design - Preconstruction Services	\$ 57,400.00	\$ -	100%
	Total Base:	\$ 57,400.00							
01		\$ 4,288.00	Consigli	8/9/2022	ENVIRO	Destructive HAZMAT Exploratory Services	\$ 4,288.00	\$ -	100%
	Total 01:	\$ 4,288.00							
	TOTAL:	\$ 61,688.00	\$ 61,688.00				\$ 61,688.00	\$ -	100%

Revised 11/28/12 Page 1

Revised 11/28/12



JOHN R. PIERCE SCHOOL  
PRELIMINARY PROJECT SCHEDULE  
Funding Approval Phase  
April 30, 2023

ID	Task Name	Start	Finish	Q2	Q3	Q4	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	
				Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
97	<b>CM at Risk Procurement Process (Or GC Below)</b>	<b>Mon 1/24/22</b>	<b>Wed 6/12/24</b>																	
98	SBC Approves Use of CM at Risk Delivery & Selection Committee	Mon 1/24/22	Mon 1/24/22																	
99	CM At Risk Application & submit to OIG (If Applicable)	Tue 1/25/22	Mon 1/31/22																	
100	Office of Inspector General Review & Approval	Fri 3/4/22	Tue 4/19/22																	
101	CM at Risk RFQ Process	Thu 2/24/22	Thu 3/17/22																	
102	CM at Risk SOQs Due	Thu 3/17/22	Thu 3/17/22																	
103	CM at Risk RFP Process (If Applicable)	Fri 3/18/22	Fri 4/1/22																	
104	CM at Risk Proposals Due	Fri 4/1/22	Fri 4/1/22																	
105	CM Interviews (Notify CMs that all will be interviewed on this date in RFP)	Fri 4/8/22	Fri 4/8/22																	
106	CM Award/Notice to Proceed (*Contract Follows)	Tue 4/19/22	Tue 4/19/22																	
107	Preconstruction	Tue 5/17/22	Wed 6/12/24																	
108	<b>Trade Contractor Prequalifications</b>	<b>Thu 6/27/24</b>	<b>Wed 9/11/24</b>																	
109	Advertise Trade Contractors RFQ	Thu 6/27/24	Wed 7/3/24																	
110	Trade Contractor RFQ Advertisement & Response Time	Thu 7/4/24	Wed 7/31/24																	
111	Trade Contractors SOQ Due	Wed 7/31/24	Wed 7/31/24																	
112	Review Trade Contractor SOQ	Thu 8/1/24	Wed 9/11/24																	
113	Prequalification Committee Review Meeting	Wed 9/11/24	Wed 9/11/24																	
114	Notify Trade Contractors for Bidding	Wed 9/11/24	Wed 9/11/24																	
115	<b>Permitting and Regulatory Filing Requirement</b>	<b>Mon 4/8/24</b>	<b>Fri 10/18/24</b>																	
116	Final Planning Board/ Zoning Board of Appeals	Mon 4/8/24	Fri 7/26/24																	
117	Notice of Intent to Conservation Commission (Review based on Preliminary Site Design w/ Final Site Design due at 60% CD)	Mon 4/8/24	Fri 7/26/24																	
118	Final Transportation Board Review	Mon 4/8/24	Fri 5/3/24																	
119	NPDS Construction General Permit	Mon 8/26/24	Fri 9/20/24																	
120	Permits from City Engineering Department	Mon 9/9/24	Fri 9/20/24																	
121	Special Permit to Planning Department (parking)	Mon 4/8/24	Fri 5/3/24																	
122	EPA-NPDES/SWPPP	Mon 8/26/24	Fri 9/20/24																	
123	Building Permit	Mon 9/23/24	Fri 10/18/24																	
124	<b>Bid Phase (Main Construction)</b>	<b>Mon 10/23/23</b>	<b>Fri 12/13/24</b>																	
125	Early Bid Package Bid Period & Early GMP	Mon 10/23/23	Fri 12/15/23																	
126	Main Bid Period	Wed 9/18/24	Thu 10/31/24																	
127	Final GMP Contract	Fri 11/1/24	Fri 12/13/24																	
128	<b>Construction</b>	<b>Mon 12/18/23</b>	<b>Mon 9/6/27</b>																	
129	Start Early Bid Package Construction	Mon 12/18/23	Fri 11/1/24																	
130	Start Main Construction	Mon 11/4/24	Fri 7/23/27																	
131	Substantial Completion	Tue 7/27/27	Tue 7/27/27																	
132	FFE Installation & Move	Tue 7/27/27	Mon 8/23/27																	
133	Punchlist	Tue 7/27/27	Mon 8/23/27																	
134	Final Completion of New School	Mon 8/23/27	Mon 8/23/27																	
135	Teacher Move-In	Tue 8/24/27	Mon 9/6/27																	
136	<b>School Opening</b>	<b>Wed 9/8/27</b>	<b>Wed 9/8/27</b>																	
137	<b>Project Closeout Phase</b>	<b>Tue 8/24/27</b>	<b>Fri 1/28/28</b>																	
138	Prepare and Submit Closeout Documents	Tue 8/24/27	Mon 11/1/27																	
139	Final Application for Payment	Mon 11/1/27	Mon 11/1/27																	
140	Submit 100% DCAMM Contractor Evaluations	Tue 8/24/27	Mon 9/6/27																	
141	Final Reimbursement Request	Mon 11/29/27	Mon 11/29/27																	
142	MSBA Closeout Documents Submitted	Mon 11/29/27	Fri 1/28/28															</		